



Corporate Parenting Advisory Committee

Payment by Results Contract



This presentation will cover:



- Background Information
- The Procurement Process
- Referral Process & Young Person's Pathway
- The Enhanced Fostering Service Model
- Outcomes
- Implementation timetable

Background

- The Cabinet agreed at its Business Meeting in December 2012, to the overarching approach of carrying out a feasibility study into the use of SIBs with a focus on Looked After Children and for Children's Services to undertake a procurement to appoint an organisation to undertake such a feasibility study.
- An organisation called ATQ was awarded the contract and completed the feasibility study in June 2013.
- Approval was given by Cabinet in December 2013 to Commission a SIB/Payment by Results (PbRs) service for LAC. Subsequent approval has been given by the Director of Children's Services for the Contract Notice to be issued and agreement given to the procurement approach to secure a Payment by Results arrangement.

The Procurement Process (1)



An innovative procurement and contract approach to this tender was resource intensive.

- An OJEU Contract Notice (Ref: 2014/S 165-295080) was published on 27/08/2014
- Pre-Qualification Questionnaires were received.
- An evaluation was carried out on the provider's Capability and Capacity to provide the Enhanced Foster Care service. The evaluation focused on the financial history of the organisation as well as their past experience of delivering similar services.
- Interested providers exceeded (by some margin) the minimum marks required to proceed to the next stage of the tender process.
- Commissioning & Procurement have been heavily involved in the development of the procurement plan for this tender.



The Procurement Process (2)

- Shortlisted providers were invited to dialogue with the Authority on; the payment mechanism and the outcomes to be achieved.
- Following dialogue providers were requested to submit final tenders for evaluation.
- Tenders were evaluated by a technical panel made up of the OM for LA and the OM for Strategy, Commissioning & Resources and the Service Area's Accountant.
- A Confidence panel also met to evaluate the service model. This was made up of an IRO, LAC Service Manager, Fostering Manager and a Care Leaver.
- Although the regulations pertaining to standstill do not apply to this procurement, a voluntary standstill period between intention and final contract award (to fall in line with Officer Decision Making procedures) was applied.
- **The contract was awarded to Core Assets on 3rd February 2015**



THE ENHANCED FOSTERING SERVICE



The Enhanced Fostering Service Model (1)



- Established evidenced-based model that supports the foster carer as an agent of change.
- The model is already operational in Birmingham City Council.
- The approach is a ***Team Parenting Model*** of enhanced foster care, that includes
 - training for carers or parenting techniques to understand the impact of trauma and develop strategies to support therapeutic recover
 - Qualified therapists working with foster carers / young people to support positive attachments
 - Education workers ensuring collaboration between school and foster care
 - Building children's resilience and emotional well-being through a dedicated support worker.

The Enhanced Fostering Service Model (2)



- The Evidence Based interventions incorporated in the model are:
 - Systemic Family Therapy
 - Cognitive Behavioural Approaches
 - Solution-focused brief therapy
 - Attachment Theory
- CA have developed an on-line assessment tool to measure progress to promote placement stability and build their resilience.
- Care experienced Mentors engage with children at the planning / referral stage and continue to provide support until the end of the maintenance phase of the placement.

Referral Process



Young Person Identified in Case Management Team
For referral to service

1 week

Consultation with provider to take place on the
suitability of the
Young Person for a Service

1 week

If suitable all paperwork to be provided
for Steering Group Meeting

Monthly

STEERING GROUP MEETING
Monthly

1 Day

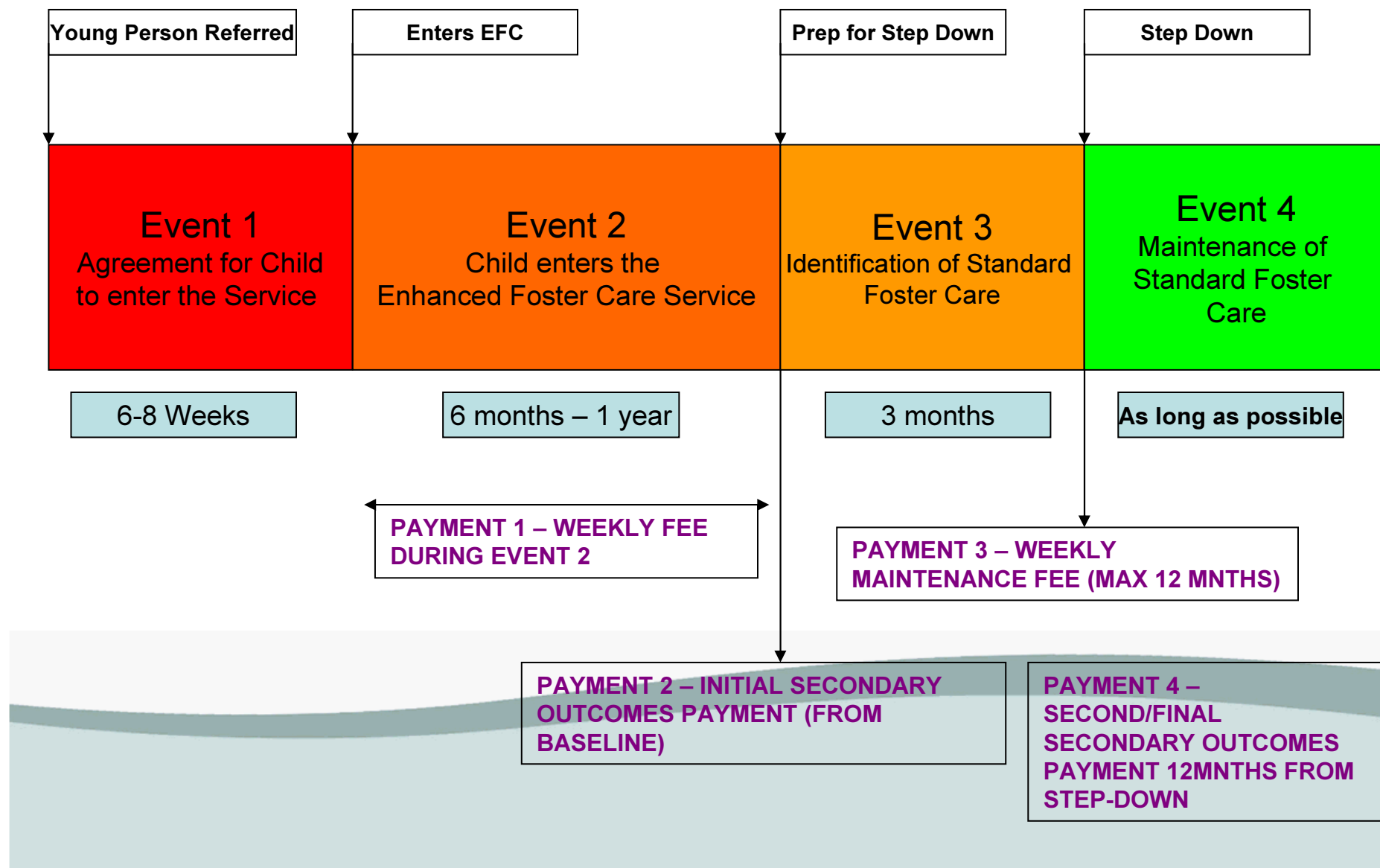
Acceptance on to Scheme
Provider to have ultimate right of refusal

Event 1

Provider to undertake an assessment of
young person

Initial Engagement with young person, current
Placement provider and entrance onto scheme

Young Person's Indicative Pathway



Outcomes

Payment will be made based on the achievement of primary and secondary outcomes

Primary Outcome

- Maintenance of young person in EFC and step-down placement

Secondary Outcome

- Improvement in young person's SDQ score (against baseline at referral)



Implementation Plan

February - April

- Contract Award
- Mobilisation of Project Team
- Launch Key Stakeholder Communication Strategy
- Develop Joint Protocols /
- Identify first potential referrals (March)
- Hold launch event (April)

